

# CRP Board Meeting

Tuesday 29<sup>th</sup> April  
10 - 11am

Virtual Meeting  
Microsoft Teams





# Agenda

1. Introduction / Apologies
2. Declarations of Interest
3. Minutes
4. CRP Board Co-Chair
5. CRP Partner Updates
6. CRP Delivery / Finance Updates (FC)
7. CRP Annual Report & Business Plan (KS)
8. CRP Fundraising (SW)
9. Waterloo Freight Hub (RP)
10. AOB / Next Meeting



# Introduction/Apologies





# Declarations of Interest





# Minutes/Actions

- Decision: CRP Board agreed they are happy for the CRP team to explore a potential charitable 'arm' to open up possible extra funding opportunities. The CRP team will progress this work in time for April 2025.
- Action: In line with the above, any CRP Board members interested in being considered for a Trustee position to please let CRP know.
- Action: Board members to inform CRP of any potential funding opportunities the team could lead / collaborate on with them.
- Decision: CRP Board agreed they are happy for CRP to continue to pursue collaborative funding opportunities at the UK and European levels.
- Decision: CRP Board agreed they are happy for CRP to proceed with a review of CRP membership fees this calendar year
- Action: CRP Board Members to get in touch if they would like to attend CRP's 30 Years event on Wednesday 6th November at 18:30 at Sea Container's House. A small number of reserved spaces remain for Board members.



# CRP Board Co-chair

Thank you Councillor Mary Durcan for her co-chairing role and support of CRP.

The City of London Corporation will be naming her replacement in May 2025.

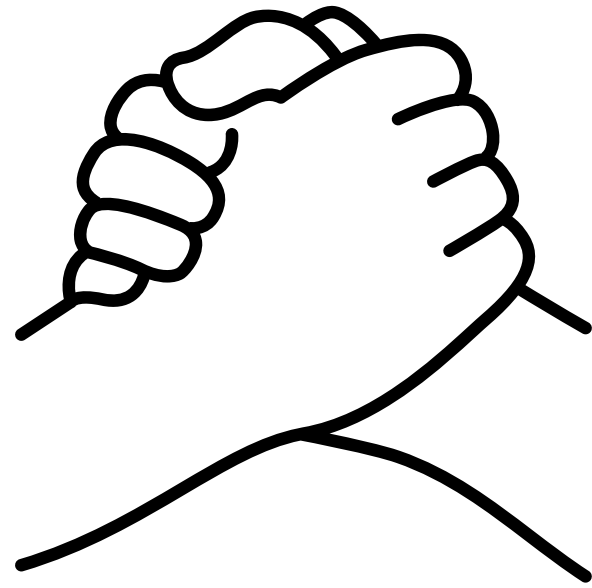




# For Decision

Does the CRP Board support the replacement of Board Co-Chair Councillor Mary Durcan by the representative nominated by the City of London Corporation?

# CRP Partner Updates



Updates



# Questions/Comments



# **CRP Delivery / Finance Update**

Fiona Coull, CRP Senior Programme Manager



# Project Delivery 24-25

## Smarter Greener Logistics (SGL)

SGL is a Defra funded project that aimed to minimise the impact of freight on noise, air quality, traffic and pavement space in London.

July 2023 - December 2024

24 Project Partners

Led by CRP / Westminster City Council



## Highlights

- Waterloo Freight Hub Launched
- Kerbside Management Trial Complete
- 5 New Cargo Bike Schemes
- Islington Micro Logistics Hub In Development
- 8 Upcoming Parcel Locker Installations Supported
- 1 Freight Flow Study with 3 in-depth Case Studies
- Hosted a Courier Fair
- 3 monitoring schemes
- Published 8 Case Studies, 3 Reports and 12 Information Leaflets / Flyers
- Developed 5 Pier Information Sheets



# Project Delivery 24-25

## Healthy Streets Everyday II (HSE II)

HSE II is a Mayor of London's Air Quality Funded programme looking to address the issue of over-dependence on private vehicles, and the associated issues of poor Air Quality.

April 2024 – March 2027

14 project partners

Led by CRP / Westminster City Council



## Highlights

- London Borough of Lambeth installed 6 School Streets, including 2 Exemplar School Streets
- 3 new walking routes created
- 150 sq. m of Green Infrastructure installed
- Hosted site visit to HSE II and wider CRP schemes with Deputy Mayor for Environment & Energy, Mete Coban and Councillor Rezina Chowdhury, Deputy Leader of Lambeth (Sustainable Lambeth and Clean Air)
- 3 campaigns delivered which have introduced the projects, shared school streets guidance and highlighted active travel stories



# Project Delivery 24-25

Healthy Streets Everyday II (HSE II)

MAYOR OF LONDON



City of Westminster



Brent



Better Bankside



Camden

CAMDEN  
TOWN  
UNLIMITED



Central District Alliance

The BID for Holborn and Clerkenwell



HARLEY STREET

BUSINESS IMPROVEMENT DISTRICT



h&f

hammersmith & fulham



Lambeth



South Bank  
BID



THE BRIGHTER BOROUGH

Wandsworth



WE ARE  
WATERLOO



HORIZON EUROPE



Transport  
for London

HSEII Project Partners



# Project Delivery 24-25

## Just Streets

CRP's £0.5 million part of this £11 million Horizon Europe/UKRI-funded project will enable vulnerable groups to become valued users of public realm spaces.

January 2024 – September 2025

32 project partners across Europe

Led by the Links Foundation in Turin, Italy.



## Highlights

- Camden Town Unlimited will promote active travel by developing walking routes and educational materials.
- Harley Street BID will create accessible outdoor spaces by establishing a new parklet.
- London Borough of Lambeth is creating safer and more pleasant environments outside of schools.
- 3 site visits were conducted in Amsterdam, Turin, and London (which was coordinated by CRP and University of Westminster).
- 4 communication campaigns were delivered.
- CRP conducted baseline monitoring to quantify improvements following the project installations
- Co-creation and engagement sessions delivered.



# Project Delivery 24-25

## South Bank BID Monitoring

Providing tailored data analysis and monitoring for traffic, pedestrian and cyclist movements to support decision making.

### Highlights

- Delivered 21 quarterly reports
- Provided visual mapping of how traffic, pedestrian and cyclist movements change throughout the quarter.

## Central London Sub-Regional Transport Partnership (CLSTRP)

Collaboration and information-sharing between partner boroughs on key sub-regional transport priorities.

### Highlights

- 4 meetings held with the CLSTRP group covering topics including kerbside management and sustainable transport strategies.
- 16 representatives from 9 partners attended across 2024 - 25.





# Financial Statement 24-25

	Delivery Expenditure (£) 2024/25	CRP Delivery Expenditure (£) 2024/25	Total Delivery Expenditure (£) 2024/25
CRP Contracted Budgets			
CRP Membership Fees			
<i>CRP LA Members</i>	£ -	£ 60,000	£ 60,000
<i>CRP Bid Members</i>	£ -	£ 42,000	£ 42,000
Healthy Streets Everyday 2 (HSEII)			
<i>Mayors Air Quality Fund</i>	£ 115,000	£ -	£ 115,000
Just Streets (JS)			
<i>Horizon Europe</i>	£ 93,869	£ 228,704	£ 322,573
Smarter Greener Logistics (SGL)			
<i>DEFRA</i>	£ 739,590	£ 363,762	£ 1,103,352
Southbank BID Data Analysis			
<i>Consultancy Income</i>	£ 21,803	£ 28,303	£ 50,106
WCC Carbon Offset Hub			
<i>Local Gov Carbon Offset Funding</i>	£ 28,000	£ 20,180	£ 48,180
WCC Hub Support			
<i>Consultancy Income</i>	£ -	£ -	£ -
<b>Total Confirmed Funding</b>	<b>£ 998,262</b>	<b>£ 742,949</b>	<b>£ 1,741,211</b>





# Project Delivery 25-26

Confirmed 25/26 Project Delivery

**Mayor of London:** Healthy Streets Everyday II

**Horizon Europe:** Just Streets

**Carbon Offset Fund Westminster City Council:** Micro Logistics Hub

**Consultancy for South Bank BID:** Data Analysis to inform Public Realm Management





# Financial Statement 25-26

	Delivery Budget (£) 2025/26	CRP Delivery Budget (£) 2025/26	Total Delivery Budget (£) 2025/26
CRP Contracted Budgets			
CRP Membership Fees			
<i>CRP LA Members</i>	£ -	£ 84,000	£ 84,000
<i>CRP Bid Members</i>	£ -	£ 34,000	£ 34,000
Healthy Streets Everyday 2 (HSEII)			
<i>Mayors Air Quality Fund</i>	£ 442,496	£ -	£ 442,496
Just Streets (JS)			
<i>Horizon Europe</i>	£ 93,895	£ 29,375	£ 123,270
Smarter Greener Logistics (SGL)			
<i>DEFRA</i>	£ -	£ -	£ -
Southbank BID Data Analysis			
<i>Consultancy Income</i>	£ 21,803	£ 24,703	£ 46,506
WCC Carbon Offset Hub			
<i>Local Gov Carbon Offset Funding</i>	£ 123,500	£ 80,720	£ 204,220
WCC Hub Support			
<i>Consultancy Income</i>	£ 68,063	£ 21,600	£ 89,663
<b>Total Confirmed Funding</b>	£ 749,757	£ 274,398	£ 1,024,155

CRP and its public and private sector partners are looking forward to 2025-26 and beyond with confidence.

The global stage is in turmoil, but events show that the value of collaboration is more important now than ever.

# Questions/Comments





# **CRP Annual Report & Business Plan**

Katie Smith, CRP Communications and Business  
Development Officer



## CRP Partners



CRP do vital work in ensuring the health and well-being of Londoners by focusing on projects that minimise the impact of noise, air quality, traffic and pavement space in London.

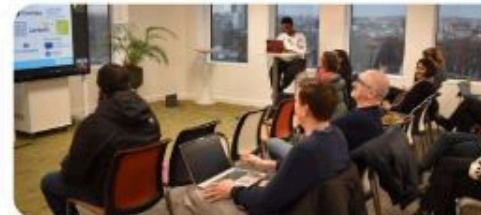


Cllr. Rezina Choudhary, Deputy Leader, Cabinet Member for Sustainable Lambeth and Clean Air, London Borough of Lambeth

I've been involved in CRP since 2000, and one of its great strengths is the ability to continually evolve to address new challenges and to frame partnership-based solutions to these.



Nic Durston, Chief Executive of South Bank Employers' Group and South Bank Business Improvement District

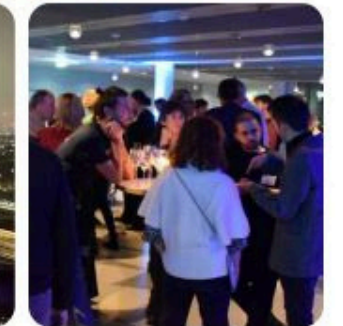
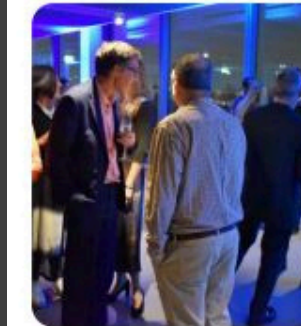


# ANNUAL REPORT & BUSINESS PLAN

2024-26

## Celebrating 30 Years

2024 marked a major milestone for us here at Cross River Partnership as we celebrated 30 years of delivering London's future together! A huge thank you to all of our partners, collaborators and funders for their continued support. We had a blast celebrating with you all back in November!



### 30 Year Highlights

- ▶ Celebrating 30 Years of CRP event, attended by over 120 partners.
- ▶ 12 campaigns delivered
- ▶ CRP 30 Logo Launched
- ▶ Dedicated 30 Years of CRP page on CRP Website

From the very early days of CRP when they were based in Lambeth Council to just last month steering my team delivering Healthy Streets Everyday project, CRP have continued to promote and take action on key London strategies. Always fun and always rewarding!

Gideon Taylor, Director  
Better Bankside

### 30 Shapers of CRP



As one of the original team of Cross River Partnership, I'm delighted that CRP is still delivering ground-breaking projects across central London, and has continued to adapt to address new challenges. I love that Cross River is such a visible and flexible organisation. Being part of the CRP team was a career highlight!

Maeva Pridley  
Project Director, Women and Communities in New Zealand







### Smarter Greener Logistics: Express Delivery

March 2025

## WS1: Waterloo Freight Hub

### The First Step Towards a Multi-Modal Waterloo Freight Hub





### STREETS FOR PEOPLE

#### CENTRAL DISTRICT ALLIANCE

Central District Alliance (CDA) is greening New Oxford Street under Healthy Streets Everyday III! With new plants and greenery, CDA is making the street more enjoyable for walking and cycling, while also reducing exposure to air pollution. CDA is also working to enhance Red Lion Street with new spaces for pedestrians and cyclists.



Photo credit: Central District Alliance



CROSS RIVER PARTNERSHIP  
HEALTHY STREETS EVERYDAY III

SUPPORTED BY  
MAYOR OF LONDON



Central District Alliance

### Taking to the water: The London Light Freight River Trial

Fiona Coull, manages the Cross River Partnership's Smarter Greener Logistics programme.

The River Thames is home to the UK's largest port, but remains an underutilised resource – it offers a reliable and sustainable way to move goods around London, improving air quality and reducing congestion. Yet, according to 19%, road freight makes up 90% of all goods carried into London.

In 2020, 360 million parcels were delivered by road in the UK. Considering studies predict that parcel numbers – 'light freight' – are likely to double by 2050, there is an increasing need to shift from road-based freight systems towards reliable and sustainable alternatives.

River freight offers a potential solution: it provides businesses with an opportunity to reduce their carbon footprint whilst also improving delivery times and reliability above anything that can be offered using the roads. Likewise, it can be integrated with other low emission modes, such as rail freight, and cargo bikes and electric vehicles (EVs) for the last mile delivery.

**Background**

Many local authorities, including all those in London, have declared a climate emergency. The recent ULEZ expansion, other policy shifts away from road traffic, and fuel price increases signal a change. Road freight is becoming less cost-effective.

Businesses are being encouraged to look at alternative freight solutions. According to the PLAN Air Quality Strategy for the Tidal Thames, energy consumption per km/tonne of goods

moved by waterways is about 17% of that of road and 50% of that of rail. It also found that in London, emissions from freight by boat against the same weight by road, resulted in significantly less CO<sub>2</sub>, and less or equal particulate matter per tonne-km.

Consequently, river freight has become a topic of conversation, with several businesses already making a change. CHL has been running a successful river freight service since 2018 and in 2023, over 1 million tonnes of cargo was moved on the river between terminals in London.

Although a lack of awareness on how to start using the river remains a challenge, there is increasing recognition that moving light freight on the Thames will have significant sustainability benefits, particularly in congested urban roads in boroughs flanking the river. This has been emphasised by several river freight pilots delivered by Cross River Partnership.

**Improving air quality is a key priority, particularly in London. The more we can work together to take polluting freight vehicles off the road by river, rail and other low emission modes, the better it will be for everyone who lives, works and visits the city.**

**Susannah Wilks**  
Director, Cross River Partnership

**PROJECT PARTNER**

CRP	Trial facilitator & project manager
Deltra	Freighter
Luxon UK & Ireland	Supplier
Red Bull	Cargo Bike Operator
Port of London Authority (PLA)	Facilitator and owner of DFT
Speedy Services	Supplier
Thames Clippers Logistics	Vessel operator
Transport for London (London River Services)	Per owner
Westminster City Council	Lead Partner

Cargo bikes and EVs were used to deliver goods from the piers to their final destinations located in several central London boroughs. The trial was also the first river freight trial to incorporate return deliveries, with goods returning from the delivery piers to DFT each morning. This helped to further improve efficiency and sustainability.

The trial resulted in the following key achievements:

- Emissions savings of 92% for NOx, 96% for CO<sub>2</sub>, 79% for PM<sub>10</sub> and 78% for PM<sub>2.5</sub> compared to the original delivery methods for the trial duration.
- 3 vans were removed from London's roads per delivery trip.
- In total 501 deliveries were carried out by cargo bike covering 395km.
- In total 43 deliveries were carried out by electric van covering 190km.

There were also several operational benefits associated with the trial:

- Average 15 minute loading time across the trial period from arrival of the last truck at DFT to the vessel departing.
- Offloading goods for last-mile operators averaged 7 minutes.
- No loss or damage to goods during the trial.
- Per delivery trip Speedy Services saved over 80 minutes of driving time each way by using the river.



**River Light Freight Trial**

**CROSS RIVER PARTNERSHIP**  
Delivering London's Future Together



# For Decision

Does the CRP Board sign off the 2024-26 CRP Annual Report & Business Plan?



# **CRP Fundraising**

Susannah Wilks, CRP Director

# CRP Membership Fees

Thank you to all those who have already paid CRP Membership Fees for 2025-26 at the agreed higher rate.

**For Action** !!

Reminder to pay 2025-26 CRP membership fees if not already done so.





# Financial Statement 25-26

	Delivery Budget (£) 2025/26	CRP Delivery Budget (£) 2025/26	Total Delivery Budget (£) 2025/26
CRP Contracted Budgets			
COF Projects			
<i>Borough Carbon Offset Funding</i>	TBC	TBC	TBC
CRP Consultancy Opportunities			
<i>Consultancy Income</i>	£ 55,000	£ 25,000	£ 80,000
FLEXIMOVE			
<i>Horizon Europe</i>	£ 16,563	£ 59,348	£ 75,911
GoodsMILES			
<i>Driving Urban Transitions</i>	£ 12,500	£ 87,500	£ 100,000
Right to Walk			
<i>Educational Foundation</i>	TBC	TBC	TBC
Shifting Urban Mobilities			
<i>Climate-KIC</i>	£ 3,552	£ 37,675	£ 41,227
Street-15			
<i>Driving Urban Transitions</i>	£ 9,583	£ 50,417	£ 60,000
UCL Workshops / Advice			
<i>UCL Funding</i>	£ 8,000	£ 7,310	£ 15,310
WCC Strategic Greening Route			
<i>WCC Carbon Offset Funding</i>	£ 163,600	£ 65,440	£ 229,040
<b>Total Potential Funding</b>	£ 268,798	£ 332,690	£ 601,488
<b>All Funding</b>	£ 1,018,555	£ 607,088	£ 1,625,643

If successful, the adjacent projected 25/26 delivery is indicated.

CRP's application to the Charity Commission for an extra, charitable arm for CRP has also been submitted.



# CRP Funding Applications

Potential 25/26 Delivery

**EU Driving Urban Transitions:** STREETS-15 programme within the 15 minute city framework

**EU Driving Urban Transitions:** Goods Miles programme

**Volvo Research and Educational Foundation:** Walking as a Mode of Transport

**EU Sustainable Cities Mobility:** Shifting Urban Mobilities (SUM) / active travel

**Horizon Europe:** FLEXIMOVE programme on Clean Freight Management

**Consultancy for University College London:** E-cargo Bikes' Place in Future Cities

**Various London borough Carbon Offset Funds**

**A number of consultancy opportunities / tender responses**





# Questions/Comments



# For Decision

Is the CRP Board happy for the team to continue pursuing all relevant UK and European funding sources?



# **Waterloo Freight Hub Project**

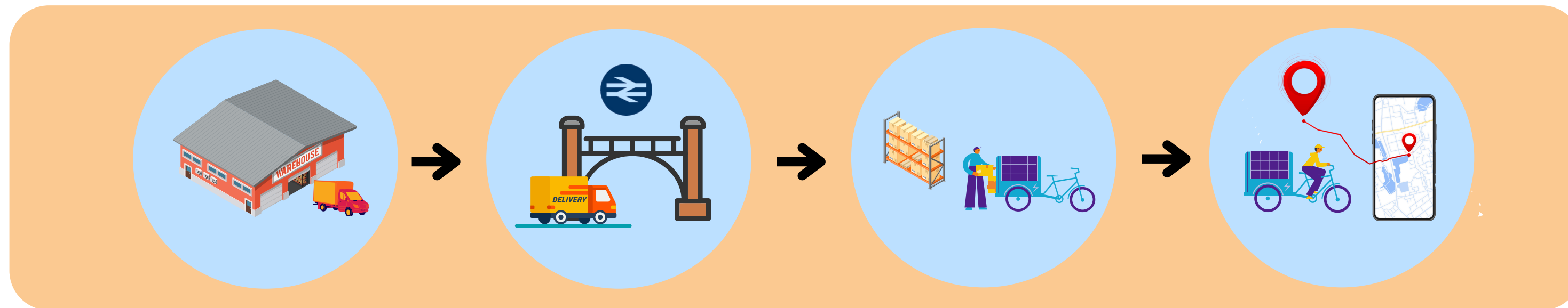
Ross Phillips, CRP Sustainable Transport Manager

# Waterloo Freight Hub Project

## The Trial Explained

Running from March 2025, the Waterloo Freight Hub Trial will see logistics operator Delivery Mates transporting parcels into the undercroft of Waterloo Station by van, before sorting and delivering across London to residents and businesses by 10 electrically assisted cargo bikes.

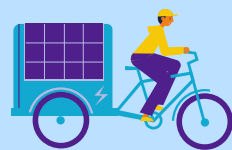
This 6-Month trial will support more Londoners receive deliveries by zero-tailpipe emission vehicles, helping to reduce congestion, improve productivity, air quality and the health of Londoners moving around the city.





## The Long-Term Vision: A Multi-Modal Waterloo Freight Hub

**Develop a much larger, Waterloo Freight Hub, integrating multi-modal logistics, achieving middle-mile deliveries by road, rail and river.**



## Help us to build a more sustainable freight sector

- Direct us to funding & sponsorship opportunities
- Offer us funding, sponsorship, skills or knowledge
- Get national government support for the Hub (politicians)
- Advise us on optimal procurement routes
- Spread the word - share plans for the Hub with your network
- Subscribe to [CRP's newsletter](#) to receive regular updates

# Questions/Comments



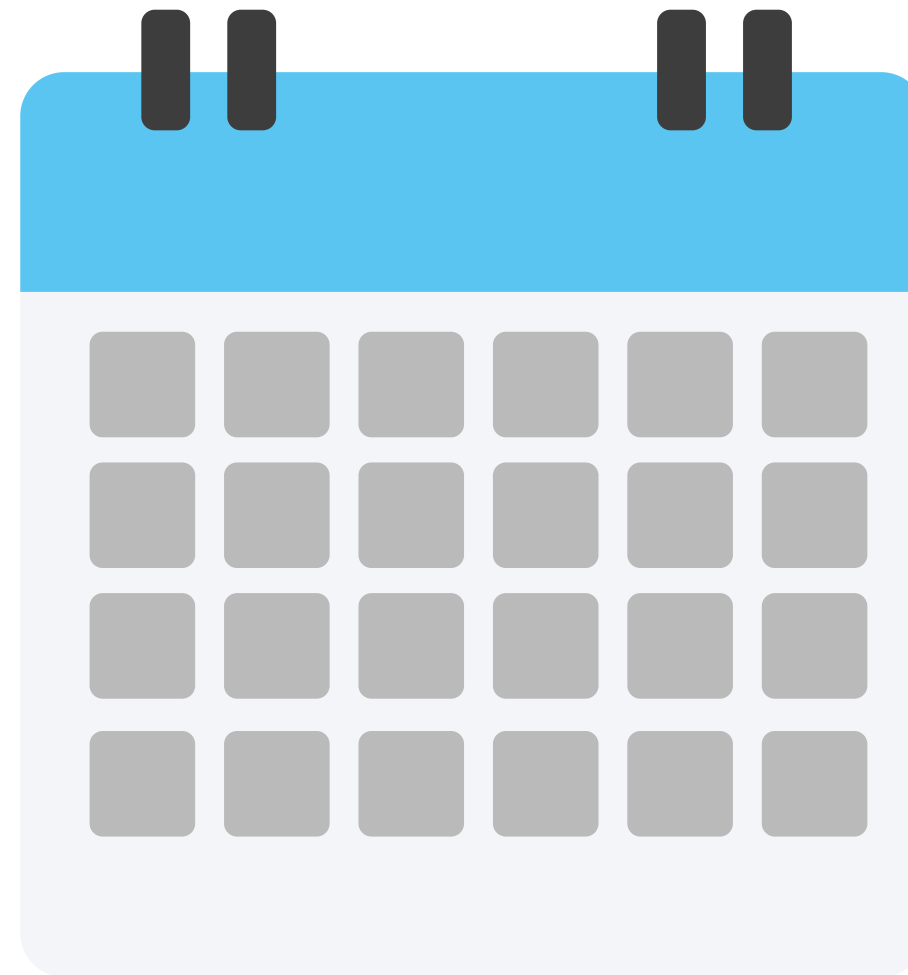


# AOB





# Next Board Meeting

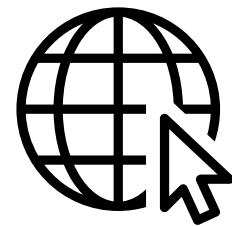


Tuesday 14th October 10-11am





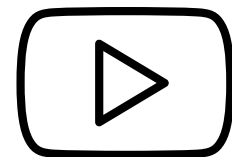
Cross River Partnership



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[@crossriverpartnership1448](https://www.youtube.com/@crossriverpartnership1448)